

PERSONAL INFORMATION

Name
Office Address
Telephone
Mobile
E-mail
Nationality
Date of birth
Gender
Specialisations

GRAHAM CLEVERLY**THE OLD STABLES, 68 TARVIN ROAD, LITTLETON, CHESTER, UK, CH3 7DF**

+44 (0)1244 332992

+44 (0)788 1823380

graham@cleverly.co.uk

British

17TH JULY 1948

MALE

- **International and UK water sector reform/ good governance**

- Institutional Strengthening/ Technical Assistance
- Economic water regulation
- Water policy development and good practice
- Private Sector Participation (PSP)
- Technical audits and performance monitoring
- International procurement
- Project Management
- Project/ programme evaluations
- Reservoir Supervision

- **Complaints resolution**

- Investigation and resolution/ mediation of complaints

Regional experience

UK, Eastern and Central Europe, SE Europe, Asia, Africa, Caribbean.

WORK EXPERIENCE:
DIRECTOR: CLEVERLY
CONSULTING LIMITED
2003-2010

- Dates
- Name of employer
- Client and Beneficiary
- Location
- Occupation/position
- Main activities and responsibilities

DEC 2009-JAN 2010

Economic Consulting Associates (ECA)

World Bank/ Lesotho Electricity and Water Regulator (LEWA)

Lesotho

Capital Investment Specialist

Prepared benchmarking report on water and wastewater investment unit costs in Lesotho.

- Dates
- Name and address of employer
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- Location
- Occupation/position
- Main activities and responsibilities

MARCH-SEPTEMBER 2009

Hydroplan GmbH (Framework Contract: BENEF Lot 2)

European Commission/ Kosovo Institute of Public Health

Kosovo

Team leader / water quality specialist

Team leader on feasibility study on drinking water investments and training needs in order to comply with the EC Drinking Water Directive 98/83/EC including equipment needs assessment , TOR for possible IPA project and detailed procedures on emergency planning.

- Dates
- Name of employer
- Client and Beneficiary
- Location
- Occupation/position
- Main activities and responsibilities

JAN-MARCH 2009, DEC 2009

Veolia Water Outsourcing Limited

Scottish Water

Scotland

Infrastructure specialist

Prepared key sections of Due Diligence report on Scottish Water's 2010-2014 Capital Investment programme regarding water quality Non-Infrastructure.

• Dates

DEC 2008-DEC 2009

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| <ul style="list-style-type: none"> • Name of employer • Client and Beneficiary <li style="padding-left: 20px;">Location • Occupation/position • Main activities and responsibilities | <p>Soges S.p.A (Framework Contract: FWC Lot 4)</p> <p>European Commission-Environment Directorate</p> <p>UK but covering proposed projects in Turkey, Croatia and Macedonia</p> <p>Drinking water quality specialist</p> <p>Evaluated water quality component of environmental infrastructure project applications submitted by Turkey, Croatia and Macedonia under IPA Component III</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary <li style="padding-left: 20px;">Location • Occupation/position • Main activities and responsibilities | <p>NOV 2008-JAN 2009</p> <p>Parsons Brinckerhoff UK (Framework Contract: BENEf Lot 6)</p> <p>European Commission</p> <p>UK</p> <p>Programme evaluation reviewer</p> <p>Undertook detailed peer review of Final Evaluation Report on MEDA Water programme including detailed revisions to draft Final Report in line with EC comments and in accordance with EC Project Management Cycle/ logical framework criteria.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary <li style="padding-left: 20px;">Location • Occupation/position • Main activities and responsibilities | <p>JAN-MARCH 2008</p> <p>European Bank for Reconstruction and Redevelopment (EBRD)</p> <p>As above</p> <p>UK/ Georgia</p> <p>Independent Recourse Mechanism (IRM) individual expert</p> <p>Undertook project evaluation and problem solving initiative for a registered complaint by several Atskuri villagers against BTC relating to alleged damage resulting from pipeline construction. Facilitated resumption of dialogue between parties and prepared report.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary <li style="padding-left: 20px;">Location • Occupation/position • Main activities and responsibilities | <p>SEPT 2006-SET 2008</p> <p>IPA Water and Energy Economics Limited</p> <p>European Agency for Reconstruction (EAR)/ European Commission Liaison Office (ECLO) and Water and (Solid) Waste Regulatory Office (WWRO)</p> <p>Kosovo</p> <p>Team leader</p> <p>Provided long term Institutional support to Water and Waste Regulatory Office. Full-time Team Leader and water regulatory specialist on an EC funded long-term technical assistance project to support the recently established Water and Waste Regulatory Office (WWRO) and assist in organizational change management to comply with good European regulatory practice. Headed a team of eight part-time core/non-core International and local financial, tariff, legal and solid waste technical specialists over 24 month project period based in Pristina, Kosovo.</p> <p>The project included performance reporting, tariff setting support, asset management planning, benchmarking of disposal costs, tariff policy development, gender and minority issues, and a code of practice together with two International study tours and nine major workshops on a variety of technical and financial regulatory issues.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary <li style="padding-left: 20px;">Location • Occupation/position • Main activities and responsibilities | <p>FEB-MARCH and NOV-DEC 2006</p> <p>GICO S.p.A (Framework Contract: BENEf Lot 2)</p> <p>European Commission/ Ministry of Environment and Water</p> <p>Bulgaria</p> <p>Independent tender evaluation expert</p> <p>Undertook prequalification stage of service tender procedure for ISPA funded Institutional strengthening project (value €3.6 million) to support the MOEW in Bulgaria in accordance with PRAG Rules. Subsequently undertook evaluation of service tenders as a full voting member of committee and produced the Independent Evaluation Report.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary <li style="padding-left: 20px;">Location • Occupation/position | <p>MAY-JUNE 2006</p> <p>Parsons Brinckerhoff Brussels (Framework Contract: BENEf Lot 2)</p> <p>European Commission/ Ministry of Environment and Water</p> <p>Romania</p> <p>Independent tender evaluation expert</p> |

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| <ul style="list-style-type: none"> • Main activities and responsibilities | <p>Undertook a works tender evaluation as full voting member and produced report as independent evaluator for Drobeda Water treatment works in accordance with PRAG and Yellow book requirements.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>MARCH-APRIL 2006 Acil-Cardno Australia UNDP Indonesia International procurement specialist Provided procurement, QA and project management services to local government and consultants for the infrastructure and water supply sector contracts for re-construction of Aceh And Nias as a senior member of the Milestone Assessment Team (MAT)</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>AUG-SEPT 2006, JULY 2007 IPA Water and Energy Economics Limited World Bank/ FIPAG Mozambique Head of technical audit/ benchmarking team Led a three person team undertaking technical and financial Audits for 2004/2005/2006 concerning the Private Operator's performance on a 15 year lease contract for Maputo water supply service area. Produced reports for technical audit components for year 2004/2005 and mid-year for 2006.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>JULY-SEPT 2005 PKF (PPP Framework Contract) European Commission Bulgaria Project evaluation specialist Undertook evaluation of technical design, programme, and procurement arrangements (Red/ Yellow Book) of proposed ISPA Integrated water and wastewater project for Sophia (value €65 million), and Bourgas and Rousse Integrated water and wastewater projects (value c €100 million) as part of a 2 year Framework Contract for PPP projects seeking ISPA funding.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>SEPT 2005 European Bank for Reconstruction and Redevelopment (EBRD) As above UK/ Azerbaijan Independent Recourse Mechanism (IRM) individual expert Undertook Eligibility Assessment and drafted report in connection with a complaint filed under the Independent Recourse Mechanism (IRM) regarding alleged damage to properties in Azerbaijan allegedly caused by BTC pipeline contractor traffic. Investigated opportunities for a problem solving exercise.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>DEC 2005-JAN 2006 Rodeco GmbH European Commission Grenada PSP technical specialist PSP specialist in an Institutional, Financial and Economic Evaluation study of the water and wastewater sector of Grenada. Activities Included a review of the Island's water supply investment strategy, role and a cost-benefit analysis of several desalination plants as well as investigating the scope for consolidation of the high number of small water treatment plants.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position | <p>MAY 2005 John Champion Associates/ Faber-Maunsell Water Industry Commissioner for Scotland (WICS) Scotland Technical reviewer</p> |

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| <ul style="list-style-type: none"> • Main activities and responsibilities | <p>Undertook a review of Scottish Water's 2006-2014 drinking water quality capital investment programme to assist WICS in their draft determination for future water charges.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>OCT 2004-JAN 2005 Kreditanstalt für Wiederaufbau (KfW) Kosovo Trust Agency Kosovo Contract Specialist Elaborated and finalized the revised Contract and supported contract negotiations for the new Management Contract for an International Water Operator for next 2 year phase of pilot project. New Contract successfully completed in January 2005.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>OCT 2003-SEPT 2004 World Bank Kosovo Trust Agency (KTA) Kosovo Project Manager-PSP pilot project Project manager for pilot water institutional building project including oversight of Management contractor , also water sector reform and procurement of goods works and services. Included role of chairman of evaluation committee for 6 major works tenders (total value €1.5 million) . Also developed TOR and undertook tender evaluation for two complex service contracts covering a) water resources/ flood consultancy study and b) Operational and Performance Monitoring consultancy study. Also undertook counterpart training.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>2003-2005 (5 separate visits) Severn Trent Water International (STWI) World Bank/ DfID Russia Water utility benchmarking specialist Developed Key Performance Indicators for benchmarking of Russian water utilities.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>OCT-NOV 2004 IPA Water and Energy Economics Limited European Commission/ Archangelesk Vodokanal Russia Procurement Specialist Contracts Advisor to Archangelesk Vodokanal/ PIU as part of the Municipal Institutional Support Project (MISP) funded through TACIS. Included two visits to Archangelsk and workshops in October/ November 2004 covering EBRD procurement including evaluation, FIDIC Conditions of Contract (Red/ Yellow Books), Consultancy procurement and network modeling.</p> |
| <p>WORK EXPERIENCE: INDEPENDENT CONSULTANT 1999-2003</p> <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>2002-2003 (6 months total) Severn Trent Water International (STWI) Asian Development Bank (ADB) Philippines Water regulation technical specialist Strengthened the capacity of Manila Water and Sewerage System Regulatory office (MWSS-RO) through a series of technical and customer service workshops and development of detailed Technical Guidelines in a Technical Manual.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position | <p>DEC 2002-JAN 2003 Asian Development Bank As above UK Bridging consultant</p> |

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| <ul style="list-style-type: none"> • Main activities and responsibilities | <p>Undertook a review of two unsuccessful rounds of pre-qualification of prospective bidders for an earlier World Bank sponsored Lease Contract for the procurement of a Private Operator for the Kathmandu Valley Water Scheme, Nepal. Drafted a revised Expression of Interest document for pre-qualifying of bidders.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>NOV 2001-MARCH 2002 Environment Agency European Commission/ Ministry of Agriculture and Ministry of Environment Czech Republic Drinking water quality Specialist Led the transposition of Drinking Water Directive 98/83/EC through institutional strengthening of Public Health Institute, Ministries of Agriculture and Environment. Prepared feasibility report on transposition of Drinking water Directive into Czech regulations.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>FEB-MARCH 2002 PKF (PPP Framework Contract) European Commission Slovakia Procurement Specialist Participated in the evaluation of 6 ISPA Applications for water and wastewater infrastructure projects.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>JULY 2002 Carlos Pfeiff Associates (CYE) European Commission Turkey Procurement specialist Member of 3 man team to the European Delegation in Ankara, Turkey on the Saniliurfa Water Supply and treatment Works tender evaluation (value \$15m). Based on FIDIC Red Book and PRAG Procedures. Prepared tender evaluation report.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>2001-2003 (3 months total) Parkman Limited / John Champion Associates: Drinking Water Inspectorate UK Technical Assessor Consultant to Parkman Limited (2001)/ John Champion Associates (2002-03) for undertaking pre and post rehabilitation technical audit work (PPRA) for the Drinking Water Inspectorate including technical auditing activities and site visits.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>1999-2010 Various Various UK Reservoir owners England and Wales Reservoir Supervising Engineer Undertook supervision of several privately owned earth embankment reservoirs located in NW England and Wales under the 1975 Reservoirs Act.</p> |
| <p>WORK EXPERIENCE PARKMAN LIMITED/ PARKMAN NIGERIA 1978-1999</p> <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position | <p>Director of Parkman Limited 1992-1999 Associate 1990-1992 Senior Engineer 1981-1989</p> <p>1999 (VARIOUS VISITS) Parkman Limited World Bank Nigeria Director/ PSP water supply specialist</p> |

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| <ul style="list-style-type: none"> • Main activities and responsibilities | <p>Undertook various short-term assignments in Kano, Adamawa, Kaduna and Niger states including asset condition assessment including a number of major infrastructure, audit/ tariff study and technical training.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>1995 Parkman Limited European Commission UK Contracts Engineer Finalised detailed project preparation including design documents for EC funded Iringa Water Supply Project in Tanzania comprising new water treatment and contract works, water pipelines and structures.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>1999 (one month) Parkman Limited European Commission Latvia Technical advisor Undertook technical Evaluation of Design and Build contract for large diameter pipelines under FIDIC Red Book conditions in Daugavpils.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>1994-1995 Parkman Limited World Bank Lithuania Technical Advisor Technical Advisor to Klaipeda Water and Wastewater project. (World Bank funded). Developed TOR for several service and works contracts.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>1981-1990 Parkman Limited Various UK Senior Engineer/ Associate Project manager for various distribution modelling projects in England and Wales. Also responsible for various water supply, distribution, environmental impact assessment and wastewater schemes in N Ireland.</p> |
| <ul style="list-style-type: none"> • Dates • Name of employer • Client and Beneficiary Location • Occupation/position • Main activities and responsibilities | <p>1978-1981 Parkman Nigeria Various including World Bank, Heineken Kaduna, Nigeria Senior Engineer Design and Site Supervision of Various urban and rural water supply schemes and project manager for Ibadan brewery water supply project . Graduate Engineer/ Assistant Resident Engineer Various design and site supervision projects in London and Chester offices of B&P including Assistant Resident Engineer on a) Toft Newton Reservoir and Works scheme (UK: 1970-72), and b) Sar Cheshmeh Pumping Station (Iran: 1974-75).</p> |
| <p>WORK EXPERIENCE BINNIE AND PARTNERS 1970-1978</p> | |
| <p>EDUCATION AND TRAINING</p> <ul style="list-style-type: none"> • Dates • Name of organization providing education and training • Principal subjects • Title of qualification awarded | <p>1966-1969 Sheffield University, UK Civil and Structural Engineering Batchelor of Engineering (BSc Honours 2.1)</p> |

- Dates
- Name of organization providing education and training
 - Principal subjects
- Title of qualification awarded

2000-2006

Liverpool John Moores University, UK

Environmental Policy and Regulation, Environmental Quality, Environmental Management, Environmental Systems, Urban Wastewater, Waste and Land Management , Water Pollution Control, Water Supply, Dissertation.

Master of Science Degree (MSc Distinction)

PERSONAL SKILLS AND COMPETENCES
PROFESSIONAL STATUS

CURRENT/ PREVIOUS RETAINED POSITIONS

Professional and Association Membership:

- Chartered Engineer (**C. Eng**)
- European Engineer (**Eur. Ing**)
- Fellow of the Institution of Civil Engineers, UK. (**C Eng, MICE**)
- Fellow of the Institution of Water and Environmental Management (**MCIWEM**)
- Member **British Enterprise** (2010 to present)

Previous

- Retained Individual Expert (2004-2009) on European Bank for Reconstruction and Development (EBRD) **Independent Recourse Mechanism** (IRM), 3 person roster of Experts.

Current

- Registered Deployable Civilian Expert (DCE) **Infrastructure expert** (2009-present) for the UK Government's Stabilisation Unit Civilian Stabilisation Capacity (CSC), managed by DfID
- Member of DEFRA **Supervising Engineers' Panel** for all reservoirs covered by the reservoirs Act 1975 in England and Wales

MOTHER TONGUE
OTHER LANGUAGES

- Reading skills
- Writing skills
- Verbal skills

ORGANISATIONAL SKILLS AND COMPETENCES

TECHNICAL SKILLS AND COMPETENCES

DRIVING LICENCE
HEALTH AND FITNESS

ENGLISH

FRENCH, SPANISH, RUSSIAN:

MODERATE

MODERATE

MODERATE

- Team leader-also team player
- Commercial analytical and financial skills
- Mediation skills
- Negotiating and marketing skills
- Monitoring and evaluation skills

Fully qualified engineer and project manager
Holder of UK Certificate in Mediation (2008)

Fully computer competent. Practised and accomplished user of Microsoft Office components; Word, Excel. ECDL computer driving license Level 2: July 2005

Full UK (EU) driving licence

Fit and in very good health. No physical or mental limitations.

Last updated 21/02/2010